

2. Overall Summary

July 2015

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities and Business	83	29	54	65	457	394	64	14	1,054	1,054	-	839
Corporate Support	206	168	38	18	1,250	1,189	61	5	3,325	3,355	-30	3,247
Environmental and Operational Services	99	214	-115	-117	777	854	-77	-10	2,484	2,598	-114	2,536
Financial Services	348	373	-26	-7	1,288	1,423	-134	-10	5,063	5,064	-1	4,847
Housing	161	153	8	5	356	370	-14	-4	730	730	-	725
Legal and Governance	36	41	-5	-14	323	321	2	1	634	685	-52	541
Planning Services	106	105	1	1	420	327	94	22	1,279	1,279	-	1,060
NET EXPENDITURE (1)	1,037	1,083	-46	-49	4,872	4,878	-6	17	14,569	14,766	-196	13,795
<i>Adjustments to reconcile to amount to be met from Reserves</i>												
Direct Services Trading Accounts	-39	-11	-29	-72	-105	-115	9	9	-84	-84	-	-192
Capital charges outside General Fund	-5	-5	-0	-0	-21	-21	-0	-0	-63	-63	-	-60
Support Services outside General Fund	-14	-14	0	1	-55	-56	1	1	-168	-168	-	-168
Redundancy Costs - all	-	-	-	-	-	-	-	-	-	-	-	31
NET EXPENDITURE (2)	979	1,053	-74	-8	4,690	4,686	4	0	14,254	14,451	-196	13,406
Revenue Support Grant (incl. CT Support)	-126	-126	-	0	-505	-505	-	0	-1,516	-1,516	-	-2,232
Retained Business Rates	-161	-161	-	0	-645	-645	-	0	-1,934	-1,934	-	-1,898
New Homes Bonus	-152	-152	-	0	-606	-606	-	0	-1,818	-1,825	7	-1,396
Council Tax Requirement - SDC	-775	-775	-	0	-3,099	-3,099	-	0	-9,298	-9,298	-	-9,010
Property Investment Strategy Income	-	-16	16	-	-	-177	177	-	-	-383	383	-
NET EXPENDITURE (3)	-235	-177	-58	25	-165	-347	182		-312	-505	194	-1,129
<i>Summary including investment income</i>												
Net Expenditure	-235	-177	-58	25	-165	-347	182	0	-312	-505	194	-1,129
Investment Impairment	-	-	-	0	-	-	-	0	-	-	-	-
Interest and Investment Income	-28	-30	3	-9	-102	-92	-10	-10	-301	-288	-13	-227
OVERALL TOTAL	-263	-207	-55	-21	-267	-439	171		-613	-793	181	-1,357
Planned appropriation (from)/to Reserves	-	-	-	-	-	-	-	-	613	613	-	-
Appropriation to Budget Stabilisation Reserve	-	-	-	-	-	177	-177	-	-	383	-383	-
(Surplus)/Deficit	-	-	-	-	-267	-261	-6	-	-	202	-202	-1,357

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

July 2015

Communities & Business

SDC Funded

	Period				Y-T-D				Annual Budget	Annual Forecast (including Accruals)	Annual Variance	2014/15 Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance				
	£'000	£'000	£'000	%	£'000	£'000	£'000	%				
Administrative Expenses - Communities & Business	1	- 3	4	329	5	3	2	45	14	14	-	7
All Weather Pitch	- 0	- 0	0	-	- 1	- 1	0	8	- 2	- 2	-	- 2
Community Development Service Provisions	- 0	-	- 0	-	- 2	- 4	3	160	- 5	- 5	-	- 5
Community Safety	14	12	3	18	57	51	7	11	173	173	-	183
Economic Development	4	15	- 11	- 260	16	22	- 6	- 34	49	49	-	76
Economic Development Property	27	32	- 5	- 19	107	97	10	9	242	242	-	-
Grants to Organisations	3	2	0	3	164	163	0	0	184	184	-	181
Health Improvements	3	3	0	7	11	11	1	5	34	34	-	45
Leisure Contract	33	31	2	6	89	82	7	8	227	227	-	207
Leisure Development	5	5	0	1	10	10	0	1	20	20	-	20
The Community Plan	4	4	- 0	- 8	16	15	1	6	49	49	-	46
Tourism	3	4	- 1	- 39	16	20	- 4	- 24	31	31	-	32
West Kent Partnership	3	- 33	36	1,357	- 22	- 33	12	55	-	-	-	-
Youth	3	2	1	39	12	13	- 1	- 6	38	38	-	47
Total Communities & Business (SDC Funded)	101	73	29	28	481	448	33	7	1,054	1,054	-	839

Externally Funded

Business Area Improvement Fund	-	-	-	-	-	1	- 1	-	-	-	-	-
Choosing Health WK PCT	- 22	- 18	- 4	- 18	- 24	- 21	- 3	- 12	-	-	-	-
Community Sports Activation Fund	1	5	- 4	- 313	5	6	- 1	- 23	-	-	-	-
Dunton Green Project	-	2	- 2	-	-	3	- 3	-	-	-	-	-
Falls Prevention	-	0	- 0	-	-	0	- 0	-	-	-	-	-
New Ash Green	-	-	-	-	-	1	- 1	-	-	-	-	-
Partnership - Home Office	3	3	- 1	- 25	- 4	2	- 6	- 143	-	-	-	-
PCT Health Checks	-	-	-	-	-	- 0	0	-	-	-	-	-
PCT Initiatives	-	- 1	1	-	-	1	- 1	-	-	-	-	-
Repair & Renew Flood Support Scheme	-	-	-	-	-	- 0	0	-	-	-	-	-
Troubled Families Project	-	-	-	-	-	- 2	2	-	-	-	-	-
West Kent Partnership Business Support	-	- 36	36	-	-	- 44	44	-	-	-	-	-
Total Communities & Business (Ext Funded)	- 18	- 44	26	140	- 23	- 55	31	133	-	-	-	-

Total Communities & Business

83	29	54	65	457	394	64	14	1,054	1,054	-	839
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3. Net Service Expenditure for each Chief Officer -

July 2015	analysed by Budget area				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Period	Period	Period	Period	Budget	Actual	Variance	Variance	Budget	Forecast	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000	£'000
Corporate Support												
Administrative Expenses - Corporate Support	1	1	1	48	3	7	-4	-119	27	27	-	29
Administrative Expenses - Human Resources	1	1	1	54	5	7	-3	-58	14	14	-	14
Administrative Expenses - Property	0	1	-0	-	1	1	1	55	4	4	-	2
Asset Maintenance Argyle Road	-	2	-2	-	31	34	-2	-8	69	69	-	10
Asset Maintenance Hever Road	0	9	-9	-	2	32	-30	-1,630	6	29	-23	34
Asset Maintenance IT	21	2	19	91	84	19	65	77	263	263	-	260
Asset Maintenance Leisure	15	13	2	11	29	29	0	0	167	167	-	198
Asset Maintenance Other Corporate Properties	1	-	1	100	4	6	-2	-56	30	30	-	47
Asset Maintenance Sewage Treatment Plants	1	-2	3	433	3	3	-0	-12	8	13	-5	39
Asset Maintenance Support & Salaries	6	6	0	0	29	33	-4	-13	92	92	-	88
Bus Station	-0	2	-2	-	5	7	-2	-45	15	13	2	16
Corporate Projects	-	-	-	-	-	4	-4	-	-	-	-	85
Estates Management - Buildings	-8	-4	-5	-55	8	19	-11	-144	-37	-26	-10	-74
Housing Premises	1	0	0	62	-10	-4	-6	-63	-1	-2	1	-4
Support - Central Offices	8	8	0	0	295	300	-5	-2	430	421	9	493
Support - Central Offices - Facilities	20	23	-3	-13	81	83	-2	-3	247	251	-3	246
Support - Contact Centre	37	32	5	14	147	128	19	13	441	441	-	387
Support - General Admin	28	-3	32	112	99	48	50	51	276	276	-	241
Support - Human Resources	21	29	-8	-38	85	91	-6	-8	272	272	-	271
Support - IT	50	46	4	9	322	314	8	2	906	906	-	765
Support - Local Offices	0	0	-0	-	16	14	2	14	56	56	-	61
Support - Nursery	-	0	-0	-	-	1	-1	-	-	-	-	3
Support - Property Function	3	3	0	8	13	13	0	4	39	39	-	34
Total Corporate Support	206	168	38	18	1,250	1,189	61	5	3,325	3,355	-30	3,247

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

July 2015	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Environmental and Operational Services												
Administrative Expenses - Building Control	1	0	0	50	3	4	- 1	- 32	9	9	-	5
Administrative Expenses - Direct Services	-	0	- 0	-	-	- 0	0	-	-	-	-	0
Administrative Expenses - Health	2	1	1	55	9	3	6	69	26	26	-	11
Administrative Expenses - Transport	1	0	0	57	3	2	1	31	10	10	-	10
Asset Maintenance Car Parks	2	-	2	100	6	-	6	100	19	19	-	20
Asset Maintenance CCTV	1	1	- 0	- 5	5	1	4	74	16	16	-	15
Asset Maintenance Countryside	1	-	1	100	3	-	3	100	8	8	-	5
Asset Maintenance Direct Services	3	1	2	56	12	10	2	18	37	37	-	49
Asset Maintenance Playgrounds	1	-	1	100	5	-	5	100	14	14	-	1
Asset Maintenance Public Toilets	1	-	1	100	5	0	4	90	14	14	-	0
Building Control	- 15	- 13	- 2	- 14	- 60	- 35	- 25	- 42	- 159	- 123	- 36	- 113
Building Control Discretionary Work	- 1	-	- 1	- 100	- 3	1	- 4	- 120	- 9	- 9	-	3
Building Control Partnership Hub (SDC Costs)	- 0	-	- 0	-	- 0	-	- 0	-	-	-	-	-
Building Control Partnership Implementation & Project Costs	-	-	-	-	-	- 6	6	-	-	-	-	-
Building Control Partnership Members	-	5	- 5	-	-	5	- 5	-	-	-	-	-
Car Parks	- 168	- 163	- 5	- 3	- 548	- 530	- 18	- 3	- 1,803	- 1,803	-	- 1,658
Car Parking - On Street	- 47	- 47	0	0	- 162	- 173	12	7	- 467	- 467	-	- 440
CCTV	20	19	1	3	116	119	- 2	- 2	238	238	-	260
Civil Protection	3	2	1	24	13	11	2	14	34	34	-	26
Dangerous Structures	1	1	0	24	3	2	1	23	10	10	-	19
Dartford Environmental Hub (SDC Costs)	- 0	-	- 0	-	- 0	-	- 0	-	-	-	-	-
EH Animal Control	1	1	0	36	5	5	1	11	1	1	-	24
EH Commercial	22	21	1	3	88	81	8	9	260	260	-	257
EH Environmental Protection	35	45	- 10	- 30	134	129	5	4	368	358	10	377
Emergency	5	5	0	5	21	21	1	4	64	64	-	61
Estates Management - Grounds	8	9	- 1	- 8	33	36	- 3	- 9	98	98	-	125
Kent Resource Partnership	- 51	- 51	- 0	- 1	- 196	- 195	- 1	- 1	-	-	-	-
Land Charges	- 6	- 12	6	113	- 23	- 30	7	30	- 98	- 98	-	- 116
Licensing Partnership Hub (Trading)	0	- 0	0	-	0	2	- 2	-	-	-	-	-
Licensing Partnership Members	-	0	- 0	-	-	1	- 1	-	-	-	-	-
Licensing Regime	- 3	3	- 6	- 185	10	14	- 4	- 44	- 0	- 0	-	10
Markets	- 20	- 23	3	17	- 64	- 69	5	8	- 190	- 190	-	- 183
Parks and Recreation Grounds	8	8	0	6	33	29	4	12	98	98	-	118
Parks - Rural	9	66	- 58	- 669	34	86	- 51	- 149	103	143	- 40	62
Public Conveniences	4	4	- 0	- 5	18	23	- 5	- 27	43	51	- 8	56
Public Transport Support	0	-	0	-	0	-	0	-	0	0	-	-
Refuse Collection	171	220	- 50	- 29	823	886	- 64	- 8	2,415	2,455	- 40	2,359

Street Cleansing	107	107	- 0	- 0	423	419	4	1	1,255	1,255	-	1,235
Street Naming	1	- 0	2	127	5	- 2	7	149	15	15	-	5
Support - Direct Services	5	4	0	9	18	10	9	47	54	54	-	39
Support - Health and Safety	2	1	0	11	6	5	1	19	18	18	-	14
Taxis	- 3	- 2	- 1	- 37	- 4	- 9	5	130	- 18	- 18	-	- 26
Total Environmental and Operational Services	99	214	- 115	- 117	777	854	- 77	- 10	2,484	2,598	- 114	2,536

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

	Period				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
July 2015												
Financial Services												
Action and Development	1	- 0	1	184	2	2	0	18	7	7	-	4
Administrative Expenses - Chief Executive	3	1	2	71	11	6	6	48	36	36	-	10
Administrative Expenses - Financial Services	3	1	2	78	11	18	- 6	- 57	35	41	- 5	31
Administrative Expenses - Transformation and Strategy	0	0	0	-	2	4	- 2	- 85	6	6	-	4
Benefits Admin	- 53	- 51	- 2	- 3	- 100	- 95	- 4	- 4	794	800	- 6	1,092
Benefits Grants	- 33	- 33	-	-	- 231	- 231	-	-	- 659	- 659	-	- 659
Consultation and Surveys	-	-	-	-	-	-	-	-	4	4	-	-
Corporate Management	71	88	- 17	- 25	299	306	- 7	- 2	1,092	1,092	-	863
Corporate Savings	1	-	1	100	- 15	-	- 15	- 100	- 97	- 97	-	-
Dartford Partnership Hub (SDC costs)	173	220	- 47	- 27	664	791	- 126	- 19	-	-	-	- 552
Equalities Legislation	18	-	18	100	18	-	18	100	18	18	-	14
External Communications	21	16	4	21	46	36	10	21	150	150	-	174
Housing Advances	-	-	-	-	2	1	1	58	2	1	1	1
Local Tax	- 71	- 81	11	15	- 306	- 309	4	1	90	90	-	236
Members	33	38	- 5	- 14	134	137	- 3	- 2	418	418	-	377
Misc. Finance	144	145	- 1	- 1	572	597	- 26	- 5	2,410	2,419	- 9	2,604
Performance Improvement	-	-	-	-	6	9	- 3	- 49	6	6	-	- 20
Support - Audit Function	- 12	- 9	- 3	- 24	- 24	- 18	- 6	- 24	146	146	-	187
Support - Exchequer and Procurement	11	10	0	4	42	41	2	4	135	135	-	137
Support - Finance Function	18	10	8	43	71	46	25	35	213	195	18	150
Support - General Admin	12	10	2	19	48	51	- 3	- 7	145	145	-	175
Treasury Management	8	8	- 0	- 1	34	33	2	5	112	112	-	121
Total Financial Services	348	373	- 26	- 7	1,288	1,423	- 134	- 10	5,063	5,064	- 1	4,847

3. Net Service Expenditure for each Chief Officer -

	analysed by Budget area				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Period	Period	Period	Period					Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Housing												
Administrative Expenses - Housing	1	1	0	10	6	6	- 0	- 3	18	18	-	12
Energy Efficiency	3	2	1	43	11	5	6	55	25	25	-	26
Gypsy Sites	- 3	- 1	- 1	- 44	- 10	- 2	- 9	- 84	- 30	- 30	-	- 19
Homeless	7	4	2	35	26	26	- 0	- 1	79	79	-	94
Homelessness Funding	3	1	1	42	10	6	4	42	-	-	-	0
Homelessness Prevention	-	3	- 3	-	-	5	- 5	-	-	-	-	4
Housing	127	120	7	6	223	232	- 8	- 4	438	438	-	437
Housing Initiatives	1	0	1	85	4	4	1	22	13	13	-	6
Housing Option - Trailblazer	2	6	- 3	- 154	9	22	- 13	- 150	-	-	-	-
Leader Programme	1	1	0	0	3	3	0	1	10	10	-	10
Private Sector Housing	18	16	3	15	73	64	9	13	178	178	-	153
Total Housing	161	153	8	5	356	370	- 14	- 4	730	730	-	725

3. Net Service Expenditure for each Chief Officer -

	analysed by Budget area				Y-T-D				Annual	Annual	Annual	2014/15
	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Administrative Expenses - Legal and Governance	4	3	1	29	36	32	4	10	65	61	4	63
Civic Expenses	0	0	0	-	14	15	- 1	- 7	15	15	-	15
Democratic Services	11	11	0	3	49	46	2	4	139	139	-	112
Elections	- 1	- 1	0	2	133	133	0	0	73	73	-	57
Register of Electors	5	10	- 5	- 99	25	28	- 3	- 13	139	195	- 56	131
Support - Legal Function	17	18	- 1	- 8	67	67	1	1	202	202	-	162
Total Legal and Governance	36	41	- 5	- 14	323	321	2	1	634	685	- 52	541

July 2015

Legal and Governance

3. Net Service Expenditure for each Chief Officer -

	analysed by Budget area				Y-T-D				Annual	Annual	Annual	2014/15
	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
July 2015												
Planning Services												
Administrative Expenses - Planning Services	3	5	-2	-66	11	19	-8	-71	34	34	-	28
Conservation	4	4	0	5	14	14	-1	-6	44	44	-	40
Fort Halstead	-	-	-	-	-	-4	4	-	-	-	-	-22
LDF Expenditure	-	-0	0	-	-	1	-1	-	-	-	-	53
Planning - Appeals	16	13	4	22	65	54	11	17	195	195	-	180
Planning - CIL Administration	-	-	-	-	-	2	-2	-	-	-	-	3
Planning - Counter	-0	-0	0	-	-0	-0	0	-	-0	-0	-	-0
Planning - Development Management	33	39	-6	-20	134	66	67	50	343	343	-	71
Planning - Enforcement	23	20	3	15	92	80	13	14	278	278	-	249
Planning Policy	27	25	2	6	105	96	9	9	385	385	-	459
Total Planning Services	106	105	1	1	420	327	94	22	1,279	1,279	-	1,060

4. Cumulative Salary Monitoring

July 2015

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Communities and Business	52	41	10	20	206	167	39	19	618	618	-
Corporate Support	162	152	10	6	649	604	45	7	1,948	1,948	-
Environmental & Operational Services:	419	427	-8	-2	1,699	1,708	-9	-1	5,120	5,120	-
- Building Control	36	36	0	0	145	146	-1	-1	434	434	-
- Environmental Health	51	52	-1	-2	205	194	10	5	614	614	-
- Licensing	24	24	0	0	96	97	-1	-1	289	289	-
- Operational Services	282	281	0	0	1,131	1,133	-2	-0	3,385	3,385	-
- Parking & Amenity Services	26	33	-8	-29	123	139	-16	-13	399	399	-
Financial Services	223	262	-39	-17	891	957	-66	-7	2,678	2,952	-274
Housing	50	50	0	1	201	213	-12	-6	603	603	-
Legal & Governance	48	55	-7	-15	192	236	-44	-23	577	577	-
Planning Services	151	143	8	6	599	579	21	3	1,824	1,824	-
Sub Total	1,105	1,129	-24	-2	4,439	4,464	-26	-1	13,367	13,641	-274
Council Wide - Vacant Posts	4	-	4	100	-0	-	-0	-100	-55	-55	-
Staff Recruitment and Retention	-	-	-	-	-	-	-	-	155	155	-
TOTAL SDC Funded Salary Costs	1,109	1,129	-21	-2	4,439	4,464	-26	-1	13,467	13,741	-274
<u>Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>											
Communities and Business Ext. Funded	14	15	-2	-11	55	56	-1	-1	165	165	-
Housing Ext. Funded	18	19	-1	-5	74	75	-1	-1	222	222	-
	32	35	-2	-7	129	131	-2	-1	387	387	-
TOTAL All Salary Costs	1,141	1,164	-23	-2	4,568	4,595	-27	-1	13,854	14,128	-274
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	<i>-233</i>	<i>-225</i>	<i>-8</i>	<i>-3</i>	<i>-936</i>	<i>-913</i>	<i>-23</i>	<i>-3</i>	<i>-2,801</i>	<i>-2,801</i>	<i>-</i>
<i>Less Allocations to Capital and Asset maint. etc</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Check total to Pay Costs	908	939	-31	-3	3,631	3,682	-51	-1	11,053	11,327	-274

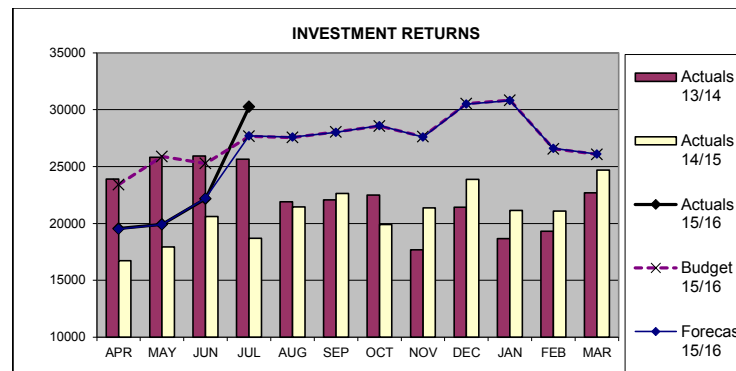
DIRECT SERVICES SUMMARY

July 2015	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-192	-192	0%	1	-770	-778	1%	8	-2,313	-2,313		-16	-45	29	-57	-57	
CDSU	-5	-5	0%		-18	-18	0%		-54	-54		6	7	-1	17	17	
Street Cleaning	-101	-101	0%		-403	-403	0%		-1,210	-1,210		19	9	11	57	57	
Trade	-33	-44	33%	11	-152	-165	9%	13	-375	-375		-33	-32	-1	-17	-17	
Workshop	-52	-43	-17%	-9	-208	-193	-7%	-15	-624	-624		-2	4	-6	-6	-6	
Green Waste	-54	-35	-35%	-19	-194	-174	-10%	-20	-414	-414		-59	-25	-33	-23	-23	
Premises Cleaning	-8	-8	0%		-30	-30	0%		-90	-90		-9	-11	2	-28	-28	
Cesspools	-21	-22	7%	2	-83	-84	1%	1	-250	-250		-5	-6	1	-16	-16	
Pest Control	-14	-22	56%	8	-28	-34	23%	6	-82	-82		-1	-7	6			
Grounds	-11	-11	0%		-43	-43	0%		-132	-132		6	6		-8	-8	
Fleet	-73	-74	2%	1	-292	-294	1%	2	-877	-877		-5	-6	1			
Depot	-23	-18	-22%	-5	-101	-87	-14%	-14	-298	-298		-5	-5				
Emergency	-4	-4	0%		-17	-17	0%		-50	-50		-1	-2		-3	-3	
Total Income	-589	-578	-2%	-11	-2,340	-2,322	-1%	-19	-6,767	-6,767		-105	-115	9	-84	-84	
Expenditure																	
Refuse	188	190	-1%	-2	754	733	3%	21	2,256	2,256							
CDSU	6	5	24%	1	24	25	-3%	-1	72	72							
Street Cleaning	106	100	5%	5	422	412	2%	10	1,267	1,267							
Trade	30	31	-2%	-1	119	133	-12%	-14	358	358							
Workshop	51	54	-6%	-3	206	197	5%	9	618	618							
Green Waste	31	45	-47%	-14	136	149	-10%	-13	391	391							
Premises Cleaning	5	6	-8%		21	19	9%	2	62	62							
Cesspools	20	19	4%	1	78	78	0%		234	234							
Pest Control	7	7	-6%		27	27	-3%	-1	82	82							
Grounds	12	16	-35%	-4	49	49	1%		123	123							
Fleet	72	73	-1%	-1	287	289	0%	-1	877	877							
Depot	20	18	7%	1	96	82	14%	14	298	298							
Emergency	4	4	6%		16	15	3%		47	47							
Total Expenditure	550	567	-3%	-17	2,235	2,207	1%	28	6,683	6,683							
Net	-39	-11	-72%	-29	-105	-115	9%	9	-84	-84							

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Budget 15/16	Variance	Forecast 15/16
APR	23,889	16,720	19,545	23,406	-3,861	19,500
MAY	25,821	17,917	19,918	25,875	-5,957	19,900
JUN	25,924	20,598	22,172	25,272	-3,100	22,200
JUL	25,660	18,694	30,253	27,663	2,590	27,700
AUG	21,900	21,459		27,560		27,600
SEP	22,069	22,633		28,045		28,000
OCT	22,500	19,904		28,556		28,600
NOV	17,673	21,359		27,635		27,600
DEC	21,411	23,875		30,531		30,500
JAN	18,662	21,136		30,831		30,800
FEB	19,308	21,081		26,556		26,600
MAR	22,693	24,697		26,070		26,100
	267,510	250,073	91,888	328,000	-10,328	315,100



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Budget 15/16	Variance	Forecast 15/16
APR	23,889	16,720	19,545	23,406	-3,861	19,500
MAY	49,710	34,637	39,463	49,281	-9,818	39,400
JUN	75,634	55,235	61,635	74,553	-12,918	61,600
JUL	101,294	73,929	91,888	102,216	-10,328	91,900
AUG	123,194	95,388		129,776		119,500
SEP	145,263	118,021		157,821		147,500
OCT	167,763	137,925		186,377		176,100
NOV	185,436	159,284		214,012		203,700
DEC	206,847	183,159		244,543		234,200
JAN	225,509	204,295		275,374		265,000
FEB	244,817	225,376		301,930		291,600
MAR	267,510	250,073		328,000		317,700

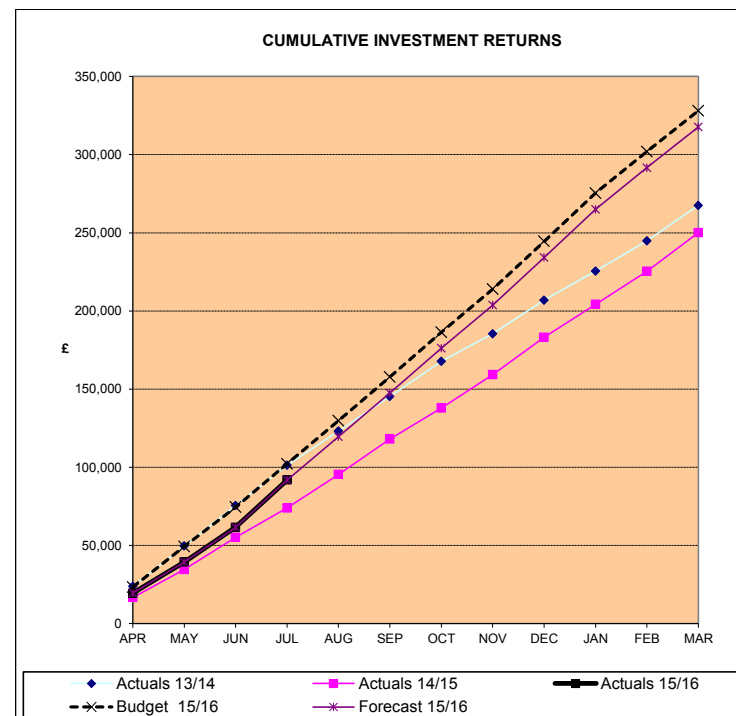
BUDGET FOR 2015/16 328,000
 FORECAST OUTTURN 317,700

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.6583%
 7 Day LIBID 0.3500%
 3 Month LIBID 0.4300%



STAFFING STATISTICS JULY 2015

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	JUNE TOTALS
1. Communities and Business	13.73	10.73	0.00	0.00	10.73	Posts identified in the future but not recruited to	11.75
2. Corporate Support							
<i>Contact Centre, HR, Secretariat & Property</i>	60.23	55.84	1.75	0.00	57.59		56.84
3. Environmental & Operational Services	148.81	146.06	23.40	1.05	170.51		164.05
<i>3a. Building Control</i>	10.61	10.61	0.00	0.00	10.61		10.61
<i>3b. Environmental Health</i>	12.57	11.18	2.00	0.00	13.18		12.68
<i>3c. Licensing</i>	8.62	8.42	0.00	0.00	8.42		8.42
<i>3d&e. Operational Services</i>	105.01	101.85	21.40	1.05	124.30		119.16
<i>3f. Parking & Amenity Services</i>	12.00	12.00	0.00	0.00	12.00		12.00
<i>3g. Kent Resource Partnership</i>	0.00	2.00	0.00	0.00	2.00	Funding comes from a number of authorities not just SDC	2.00
4. Finance							
<i>Finance, Revenues & Benefits, Transformation & Strategy, & Chief Executive</i>	64.72	56.54	8.75	0.25	65.54	High number of agency due to universal credit	65.29
5. Housing	12.35	13.03	0.25	0.00	13.28		13.95
6. Legal & Governance	12.31	11.12	1.75	0.50	13.37		13.23
7. Planning Services	45.80	42.17	0.00	0.00	42.17		43.37
SUB TOTAL	357.95	335.49	35.90	1.80	373.19		368.48
EXTERNALLY FUNDED POSTS							
8. Communities and Business	5.23	5.23	0.00	0.00	5.23		5.23
9. Housing	6.09	5.31	0.00	0.00	5.31		5.31
SUB TOTAL	11.32	10.54	0.00	0.00	10.54		10.54
TOTAL	369.27	346.03	35.90	1.80	383.73		379.02
Number of staff paid in July 2015: 382 permanent, 6 casuals							

Reserves

	01/04/15	Movement in month	Cumulative to date	Balance as at end July 15	31/3/16 budget	31/3/16 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
Accumulated Absences	152			152	152	152
Municipal Mutual Insurance (MMI)	257			257	257	257
NNDR Appeals	1,804			1,804	1,804	1,804
Others	94			94	94	94
	2,307	0	0	2,307	2,307	2,307
<u>Capital Receipts(Gross)</u>						
	3,460	0	-23	3,437	0	0
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Budget Stabilisation	6,704			6,704	7,551	7,934
Financial Plan	4,160			4,160	3,659	3,659
Property Investment	3,731			3,731	3,731	3,731
Asset Maintenance	1,000			1,000	1,000	1,000
Housing Benefit subsidy	664			664	664	664
Pension Fund	640			640	640	640
Local Plan/LDF	634			634	571	571
Reorganisation	465			465	465	465
Vehicle Renewal	419			419	419	419
Action and Development	395			395	395	395
Communities and Business	383			383	383	383
New Homes Bonus	379			379	469	469
First Time Sewerage	366			366	366	366
Carry Forward Items	336			336	336	336
Vehicle Insurance	293			293	293	293
IT Asset Maintenance	244			244	244	244
Corporate Project Support	200			200	200	200
Capital Financing	184			184	275	275
Flood Support	144			144	144	144
Repayable Housing Grant Assistance	117			117	117	117
District Elections	106	-5	-20	86	124	124
Housing Surveys	105			105	105	105
Homelessness Prevention	103	32	17	120	103	103
Health & Safety	100			100	100	100
Others (Under £100k)	445			445	445	445
	22,317	27	-3	22,314	22,799	23,182
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	0				0	0
	1,500				1,500	1,500
TOTAL	29,584				26,606	26,989

9. Capital

July 2015

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
COMMDEV	Big Community Fund - Capital	-	1	-1	-	7	-7	-	-	-	-
COMMDEV	Capital Investment Properties	-	-	-	-	6,500	6,308	192	3	8,000	8,000
ENVOPS	Car Park	-	-	-	-	-	-	-	-	4,000	4,000
ENVOPS	Vehicle Purchases	42	25	16	39	166	149	17	10	498	498
ENVOPS	Dunbrik Vehicle Workshop	-	0	-0	-	-	0	-0	-	234	234
HOUSING	Improvement Grants	24	6	18	76	95	44	50	53	284	284
HOUSING	WKHA Adaps for Disab Financing Costs Advances	21	2	19	90	83	12	71	85	250	250
HOUSING	SDC - HMO Grants	-	2	-2	-	-	10	-10	-	-	-
HOUSING	RHPCG 10-11 SDC	-	3	-3	-	-	3	-3	-	-	-
HOUSING	RHPCG - Energy Conservation	-	-	-	-	-	6	-6	-	-	-
ICT	Back-up Generator	-	-	-	-	-	-	-	-	140	140
DEVCONT	Affordable Housing	-	-	-	-	-	91	-91	-	-	-
DEVCONT	S106 Capital	-	59	-59	-	-	59	-59	-	-	-
		86	98	-12	-14	6,844	6,690	154	2	13,406	13,406

*Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

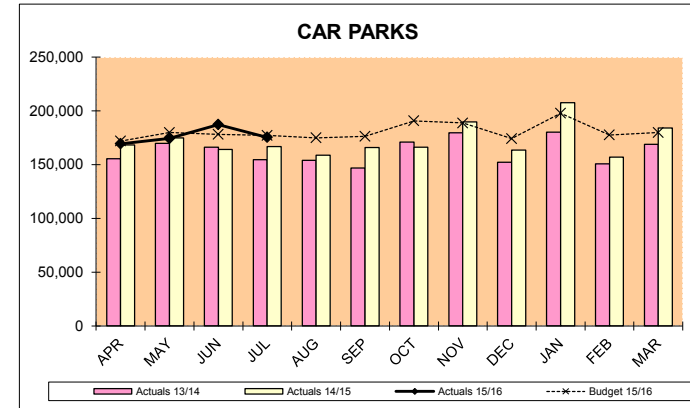
July 2015

	ACTUAL	Comparison of 14/15 and 15/16, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	706,861	32,306	707,327	-466	2,168,046	2,168,046
ON-STREET PARKING	348,509	14,530	302,582	45,927	917,973	917,973
LAND CHARGES	61,905	-20,962	53,900	8,005	190,903	190,903
BUILDING CONTROL	145,436	-23,132	152,432	-6,996	457,314	457,314
DEVELOPMENT MANAGEMENT	283,030	-30,606	222,708	60,322	715,547	715,547
	1,545,741	-27,864	1,438,949	106,792	4,449,783	4,449,783

10 Car Parks Graphs

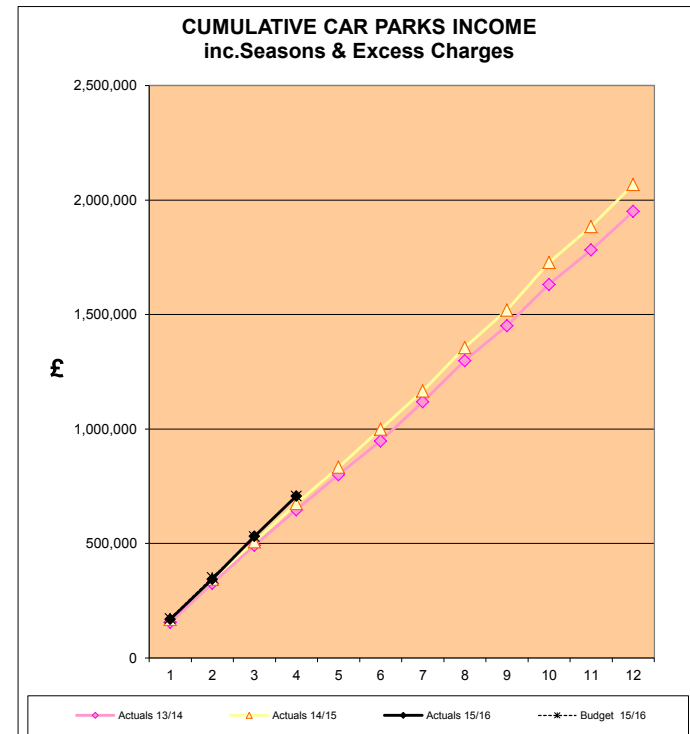
CAR PARKS (HWCARPK)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	155,699	168,511	169,550	1,038	172,079	-2,529	
2 MAY	169,965	175,067	174,417	-649	179,850	-5,433	
3 JUN	166,396	164,077	187,391	23,314	178,233	9,158	
4 JUL	154,581	166,900	175,503	8,603	177,165	-1,662	
5 AUG	154,033	158,792		-158,792	175,054	-175,054	
6 SEP	146,979	165,949		-165,949	176,365	-176,365	
7 OCT	170,958	166,318		-166,318	190,817	-190,817	
8 NOV	179,815	189,931		-189,931	188,798	-188,798	
9 DEC	152,215	163,685		-163,685	174,210	-174,210	
10 JAN	180,306	207,783		-207,783	197,832	-197,832	
11 FEB	150,861	157,031		-157,031	177,692	-177,692	
12 MAR	168,940	184,154		-184,154	179,951	-179,951	
	1,950,748	2,068,198	706,861	-1,361,337	2,168,046	-1,461,185	2,168,046



CAR PARKS (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	155,699	168,511	169,550	1,038	172,079	-2,529	
MAY	325,664	343,578	343,967	389	351,929	-7,962	
JUNE	492,060	507,655	531,358	23,703	530,162	1,196	
JUL	646,641	674,555	706,861	32,306	707,327	-466	
AUG	800,674	833,347		-833,347		0	
SEP	947,653	999,296		-999,296		0	
OCT	1,118,610	1,165,614		-1,165,614		0	
NOV	1,298,425	1,355,545		-1,355,545		0	
DEC	1,450,641	1,519,229		-1,519,229		0	
JAN	1,630,947	1,727,012		-1,727,012		0	
FEB	1,781,808	1,884,044		-1,884,044		0	
MAR	1,950,748	2,068,198		-2,068,198		0	2,168,046



JULY 2015

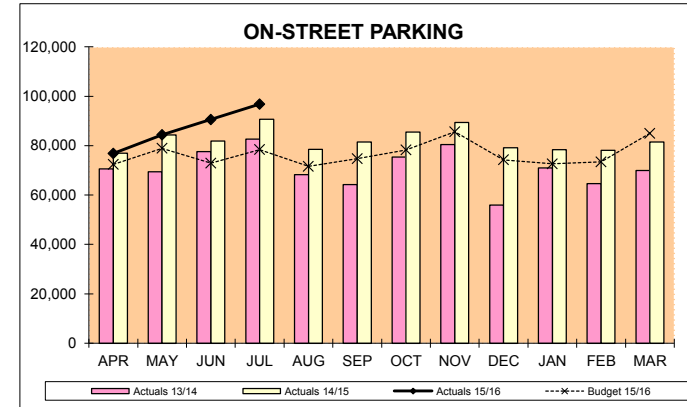
HWCARPK

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	593,554	598,967	155,895
EXCESS / PENALTY CHARGES	****1/****3	(397)	-	(372)
SEASON TICKETS	***2	110,431	102,360	18,051
OTHER (inc.Res.Pkg)	****9	1,635	2,000	423
WAIVERS	3404	140	-	30
RENT	94500	1,499	4,000	1,477
		706,861	707,327	175,503

9 On-Street / Enforcement Graphs

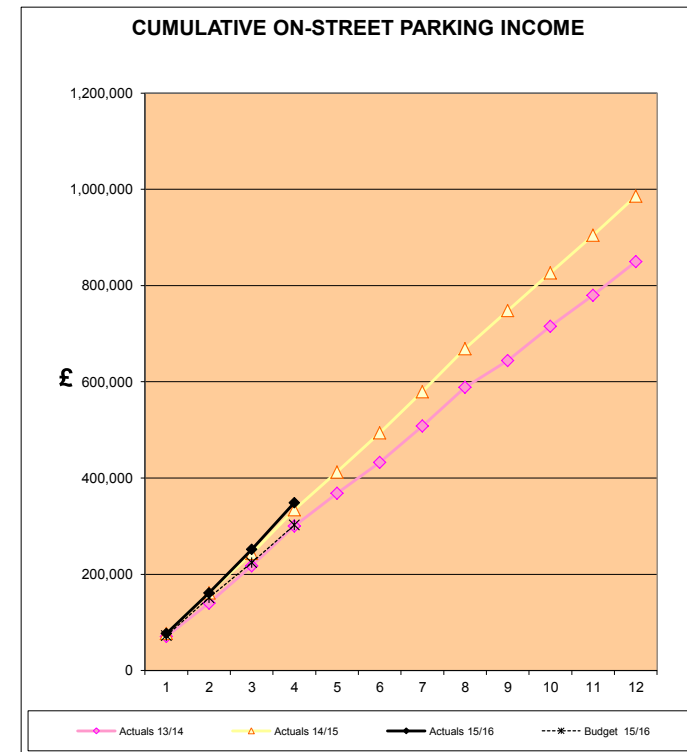
ON-STREET PARKING (HWDCRIM / HWENFORC)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	70,633	76,959	76,819	-139	72,400	4,419	
2 MAY	69,381	84,385	84,358	-27	78,899	5,459	
3 JUN	77,535	81,925	90,549	8,624	72,906	17,643	
4 JUL	82,605	90,710	96,782	6,072	78,377	18,405	
5 AUG	68,200	78,464		-78,464	71,559	-71,559	
6 SEP	64,195	81,440		-81,440	74,705	-74,705	
7 OCT	75,420	85,478		-85,478	78,258	-78,258	
8 NOV	80,422	89,411		-89,411	85,619	-85,619	
9 DEC	55,880	79,197		-79,197	74,251	-74,251	
10 JAN	70,937	78,399		-78,399	72,606	-72,606	
11 FEB	64,562	78,050		-78,050	73,433	-73,433	
12 MAR	69,925	81,534		-81,534	84,960	-84,960	
	849,694	985,953	348,509	-637,444	917,973	-569,464	917,973



ON-STREET PARKING (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	70,633	76,959	76,819	-139	72,400	4,419	
MAY	140,014	161,344	161,178	-166	151,299	9,879	
JUNE	217,548	243,269	251,727	8,458	224,205	27,522	
JUL	300,153	333,979	348,509	14,530	302,582	45,927	
AUG	368,353	412,444		-412,444		0	
SEP	432,548	493,883		-493,883		0	
OCT	507,968	579,361		-579,361		0	
NOV	588,390	668,772		-668,772		0	
DEC	644,270	747,969		-747,969		0	
JAN	715,207	826,369		-826,369		0	
FEB	779,769	904,419		-904,419		0	
MAR	849,694	985,953		-985,953		0	917,973



JULY 2015

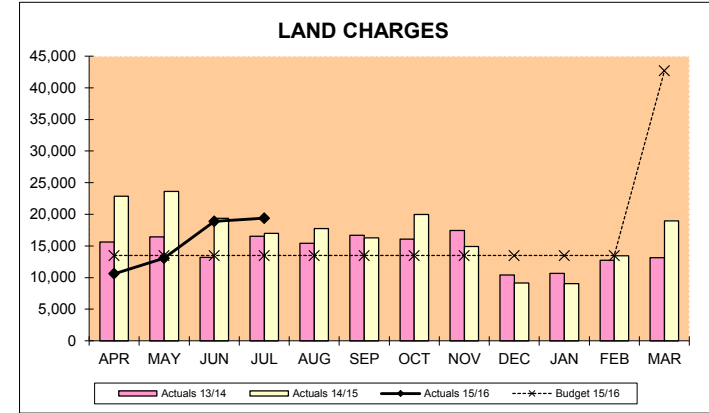
HWDCRIM / HWENFORC

	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES	3403	64,690	46,080	19,722
WAIVERS	3404	1,720	3,332	622
RESIDENTS PERMITS	3406	22,653	16,000	5,313
ON STREET PARKING	3300	178,662	160,050	47,135
BUSINESS PERMITS	3408	29,987	27,664	8,954
OTHER	9999	-	-	-
EXCESS CHARGE	****1	50,797	49,456	15,037
		348,509	302,582	96,782

10 Land Charges Graphs

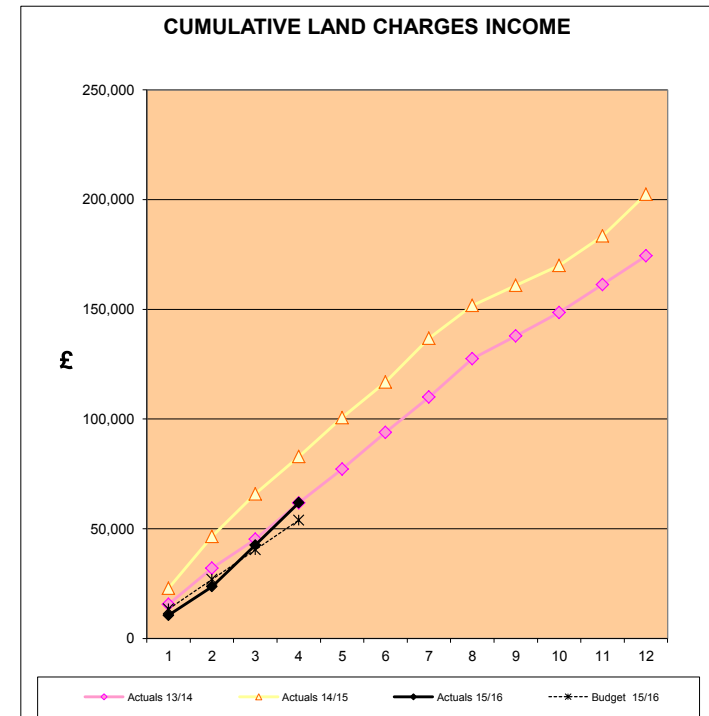
LAND CHARGES (LPLNDCH)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	15,600	22,879	10,600	-12,280	13,475	-2,875	
2 MAY	16,455	23,640	13,067	-10,572	13,475	-408	
3 JUN	13,180	19,373	18,870	-503	13,475	5,395	
4 JUL	16,544	16,975	19,368	2,393	13,475	5,893	
5 AUG	15,419	17,740		-17,740	13,475	-13,475	
6 SEP	16,709	16,259		-16,259	13,475	-13,475	
7 OCT	16,083	19,959		-19,959	13,475	-13,475	
8 NOV	17,455	14,915		-14,915	13,475	-13,475	
9 DEC	10,427	9,149		-9,149	13,475	-13,475	
10 JAN	10,652	9,067		-9,067	13,475	-13,475	
11 FEB	12,722	13,439		-13,439	13,475	-13,475	
12 MAR	13,127	18,985		-18,985	42,678	-42,678	
	174,373	202,382	61,905	-140,477	190,903	-128,998	190,903



LAND CHARGES (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	15,600	22,879	10,600	-12,280	13,475	-2,875	
MAY	32,055	46,519	23,667	-22,852	26,950	-3,283	
JUNE	45,235	65,892	42,537	-23,355	40,425	2,112	
JUL	61,779	82,867	61,905	-20,962	53,900	8,005	
AUG	77,198	100,607		-100,607		0	
SEP	93,907	116,867		-116,867		0	
OCT	109,990	136,826		-136,826		0	
NOV	127,445	151,741		-151,741		0	
DEC	137,872	160,890		-160,890		0	
JAN	148,524	169,957		-169,957		0	
FEB	161,246	183,397		-183,397		0	
MAR	174,373	202,382		-202,382		0	190,903



JULY 2015

LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

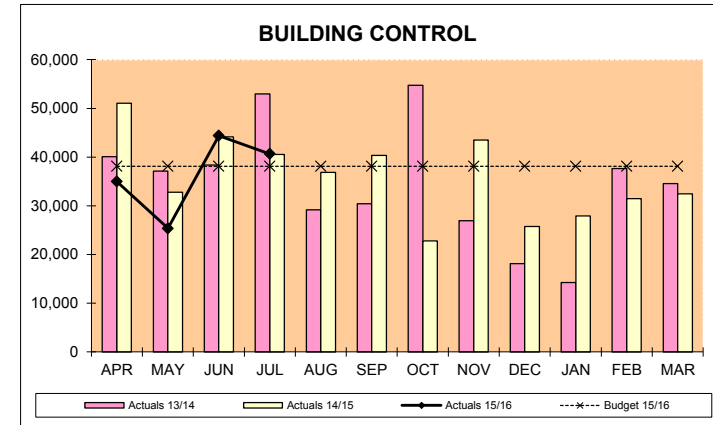
CUMULATIVE BREAKDOWN

	Received (Month)	Percentage (Month)	Percentage (Month 14/15)	(Cumulative)
£105	61	21%	26%	211
£86	134	47%	42%	422
£0	90	32%	32%	364
	285	100.0%	100.0%	997

10 Building Control Graphs

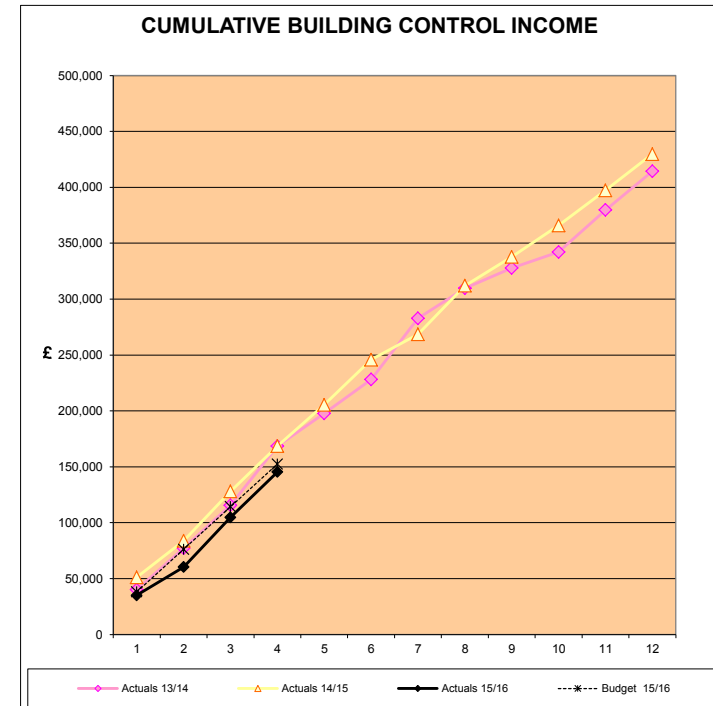
BUILDING CONTROL (DVBCFEE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	40,068	51,034	35,001	-16,033	38,108	-3,107	
2 MAY	37,100	32,817	25,363	-7,454	38,108	-12,745	
3 JUN	38,370	44,143	44,417	274	38,108	6,309	
4 JUL	52,998	40,573	40,654	81	38,108	2,546	
5 AUG	29,169	36,853		-36,853	38,108	-38,108	
6 SEP	30,402	40,314		-40,314	38,108	-38,108	
7 OCT	54,714	22,812		-22,812	38,108	-38,108	
8 NOV	26,918	43,520		-43,520	38,108	-38,108	
9 DEC	18,120	25,767		-25,767	38,108	-38,108	
10 JAN	14,239	27,922		-27,922	38,108	-38,108	
11 FEB	37,644	31,466		-31,466	38,108	-38,108	
12 MAR	34,554	32,457		-32,457	38,126	-38,126	
	414,297	429,679	145,436	-284,243	457,314	-311,878	457,314



BUILDING CONTROL (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	40,068	51,034	35,001	-16,033	38,108	-3,107	
MAY	77,168	83,852	60,365	-23,487	76,216	-15,851	
JUNE	115,539	127,995	104,782	-23,213	114,324	-9,542	
JUL	168,537	168,568	145,436	-23,132	152,432	-6,996	
AUG	197,706	205,421		-205,421		0	
SEP	228,108	245,735		-245,735		0	
OCT	282,823	268,547		-268,547		0	
NOV	309,740	312,067		-312,067		0	
DEC	327,861	337,834		-337,834		0	
JAN	342,099	365,756		-365,756		0	
FEB	379,743	397,222		-397,222		0	
MAR	414,297	429,679		-429,679		0	457,314



JULY 2015

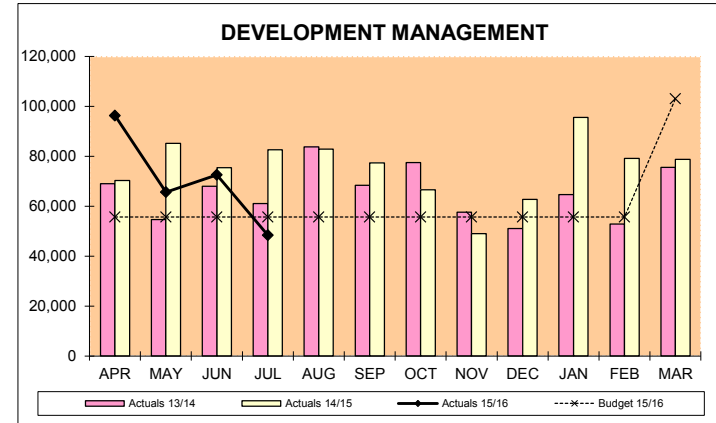
DVBCFEE

	CUMULATIVE Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	88,683	91,996	24,210
Inspection Fee	3067	56,752	60,436	16,444
	145,436	152,432	40,654	

10 Development Management Graph

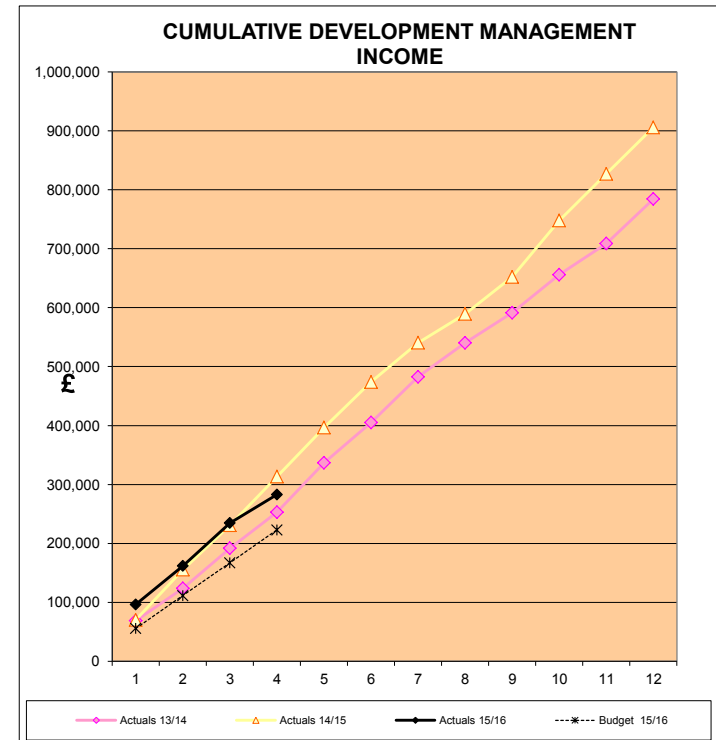
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	69,061	70,352	96,359	26,007	55,677	40,682	
2 MAY	54,683	85,205	65,683	-19,522	55,677	10,006	
3 JUN	68,069	75,418	72,594	-2,824	55,677	16,917	
4 JUL	61,049	82,661	48,394	-34,267	55,677	-7,283	
5 AUG	83,804	82,965		-82,965	55,677	-55,677	
6 SEP	68,457	77,386		-77,386	55,677	-55,677	
7 OCT	77,511	66,604		-66,604	55,677	-55,677	
8 NOV	57,665	49,012		-49,012	55,677	-55,677	
9 DEC	51,148	62,729		-62,729	55,677	-55,677	
10 JAN	64,624	95,591		-95,591	55,677	-55,677	
11 FEB	52,900	79,133		-79,133	55,677	-55,677	
12 MAR	75,584	78,850		-78,850	103,100	-103,100	
TOTAL	784,555	905,905	283,030	-622,875	715,547	-432,517	715,547



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	69,061	70,352	96,359	26,007	55,677	40,682	
MAY	123,743	155,557	162,042	6,485	111,354	50,688	
JUNE	191,813	230,975	234,637	3,662	167,031	67,606	
JUL	252,862	313,636	283,030	-30,606	222,708	60,322	
AUG	336,666	396,601		-396,601		0	
SEP	405,123	473,987		-473,987		0	
OCT	482,634	540,590		-540,590		0	
NOV	540,299	589,602		-589,602		0	
DEC	591,447	652,331		-652,331		0	
JAN	656,070	747,922		-747,922		0	
FEB	708,971	827,055		-827,055		0	
MAR	784,555	905,905		-905,905		0	715,547



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DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	258,979	202,164	39,027
Other	9999	-	-	-
Pre-application Fees	94301	17,202	17,104	5,517
Monitoring Fees	94302	6,850	3,440	3,850
TOTAL	283,030	222,708	48,394	